

# Atyenhenge Atherre Aboriginal Corporation (AAAC)

Local Decision-Making Agreement  
Implementation Plan 2024-2026



## Atyenhenge Atherre Aboriginal Corporation (AAAC)

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# CONTEXT

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Atyenhenge Atherre Aboriginal Corporation (AAAC) has been representing the community of Ltyentye Apurte (Santa Teresa) on Eastern Arrernte Country for more than a decade. Made up of 12 board members, including nine elected by the community to represent them and three non-member directors, their mission revolves around amplifying the community's voice, strengthening leadership, preserving culture, fostering prosperity, and ensuring a safe and healthy environment.

In 2023, AAAC developed a Strategic Plan that outlines its direction from 2023 to 2028. The Strategic Plan was crafted with extensive input from the board and the local community, emphasising the importance of local decision-making. The plan champions investment in five key areas: Economic Development, Health and Community Wellbeing, Infrastructure and Assets, Organisational Governance and Sustainability, and Culture and Heritage.

The Northern Territory Government duly acknowledges AAAC's priorities in reinforcing and expanding upon its decade-long accomplishments. This Local Decision-Making (LDM) Agreement aspires to support AAAC's vision for a resilient, self-reliant

future for the Ltyentye Apurte community, bestowing upon AAAC and its members the authority to determine service delivery models that are most suitable for their community.

The Department of Chief Minister and Cabinet Central Australia played a pivotal role in facilitating the consultation and development of the LDM Agreement, with support from the Northern Territory-based non-profit organisation, Circulanation. This LDM agreement spans a two-year period, from 2024 to 2026, aligning with the short-term (1-2 years) priorities identified in AAAC's Strategic Plan for 2023-2028. Subsequent to this plan, the involved parties will reconvene to formalise a new Implementation Plan.

By signing the LDM Agreement, all parties involved demonstrate their commitment to transparent, consultative, and accountable implementation of these actions. These efforts align with overarching Local Decision-Making guiding principles, including self-determination, flexible and place-based approaches, co-design, and community control, furthering AAAC's mission to empower and elevate the Ltyentye Apurte community.

## ABOUT AAAC

Atyenhenge Atherre Aboriginal Corporation (AAAC) was incorporated in 2010. The AAAC board is made up of 12 people including nine elected by the community to represent them and three non-member directors nominated from the Jesuits, Santa Teresa Church and the Santa Teresa Clinic.

The primary mission of AAAC is to realise the vision and aspirations of the Ltyentye Apurte community for a resilient, self-reliant, and self-determined future. This is achieved through amplifying community voices, enhancing leadership, preserving cultural heritage, fostering economic well-being, and ensuring a safe and healthy environment for all.

AAAC will serve as the operational entity responsible for implementing various initiatives outlined in the LDM Agreement.

The current board of directors for AAAC includes:

Annalisa Young	Nicholas Hayes
Clare Young	Raymond Palmer
Leocardia Young	Veronica Wallace
Louise Cavanagh	Keith Castle
Matthew Cavanagh	Emma Hayes

## OUR VISION

**Autonomy for the people of Ltyentye Apurte in every aspect of life.**

## OUR PURPOSE

Atyenhenge Atherre Aboriginal Corporation exists to realise the vision and aspirations of the people of Ltyentye Apurte for a strong, independent, and self-determined future. Our commitment to local decision making is at the core of everything we do, it directs our focus and enhances our impact. We do this by amplifying the voices of the community, strengthening leadership, reinforcing culture, building prosperity, and ensuring a safe and healthy environment for all.

# OUR VALUES

## LEADERSHIP

We honour traditional governance systems and respect our Elders' expertise and knowledge. AAAC want to support the next generation of Leaders to ensure they are prepared to lead their community into the future.

## TRANSPARENCY

AAAC represents all members of the community; strong policies and procedures ensure the best possible use of funds for the whole of the community through accountability.

## RESPECT FOR CULTURE AND COUNTRY

The AAAC Board's involvement in community decisions ensures programs and their implementation are culturally appropriate.

## RESPECT FOR FAMILY

Ltyentye Apurte respects the old ways and family and kinship connections. AAAC strives to share equally and to represent all families.

## COMMUNITY OWNERSHIP

Community elders formed AAAC from the grassroots upwards to ensure the community retained control following the intervention. AAAC is the peak organisation in Ltyentye Apurte and advocates by amplifying the voices of the community.





# STRATEGIC PRIORITIES AND GOALS

Strategic Priorities	Goals
 <p><b>Organisation Governance and Sustainability</b></p>	<p><b>Goal 1:</b> Build the capacity of AAAC to meet current and future priorities</p> <p><b>Goal 2:</b> Maintain a holistic view of the social and economic status of the community</p>
 <p><b>Economic Development (Employment, Training, and Education)</b></p>	<p><b>Goal 3:</b> Provide positive pathways for young people that lead to meaningful opportunities</p> <p><b>Goal 4:</b> Develop sustainable community-owned enterprises that deliver services within the community</p> <p><b>Goal 5:</b> Develop and strengthen social enterprise projects that provide positive social, cultural, environmental, and economic outcomes</p>
 <p><b>Health and Community Wellbeing</b></p>	<p><b>Goal 6:</b> Provide opportunities for young people to participate in sports, recreation and physical activities</p> <p><b>Goal 7:</b> Expand the capacity of Aged Care services and infrastructure</p> <p><b>Goal 8:</b> Provide safe spaces for women and wellbeing programs that support culture, healing and sharing</p> <p><b>Goal 9:</b> Strengthen community health and wellbeing</p>
 <p><b>Infrastructure and Assets</b></p>	<p><b>Goal 10:</b> Create a community housing strategy that facilitates the transition of control to AAAC.</p> <p><b>Goal 11:</b> Explore options for Township Leasing</p> <p><b>Goal 12:</b> Increased involvement of AAAC in the planning, prioritising, and managing of critical infrastructure and assets</p>

Goal are outlined in Atyenhenge Atherre Aboriginal Corporation (AAAC) Strategic Plan 2023-2028.







# Organisation Governance and Sustainability





Aligned to Strategic Plan	Goals	Measure of Success	Lead	Partner / NTG / Commonwealth	Partners / Other
<b>Short Term (1-2 Years)</b>					
<b>Goal 1</b>	<b>Build the capacity of AAAC to meet the current and future priorities.</b>	<ul style="list-style-type: none"> <li>- All partners work together to secure funding across multiple agencies.</li> <li>- All partners support AAAC to secure funding for staff housing for lots 330 &amp; 331.</li> <li>- Two Indigenous staff members have completed leadership training.</li> <li>- The AAAC Board of Directors have completed governance training.</li> </ul>	AAAC	NIAA / CM&C / TFHC  OAA (First Circles Leadership Program)	AGMP
<b>Supports National Agreement on Closing the Gap Target:</b> No. 17: People have access to information and services enabling participation in informed decision-making regarding their own lives.					
<b>Goal 2</b>	<b>Maintain a holistic view of the social and economic status of the community.</b>	<ul style="list-style-type: none"> <li>- Stakeholders participate in quarterly group meetings.</li> </ul>	AAAC	CM&C / NTG / NIAA/ TFHC	All Stakeholders
<b>Supports National Agreement on Closing the Gap Target:</b> No. 17: People have access to information and services enabling participation in informed decision-making regarding their own lives.					



# Economic Development

(Employment, Training, and Education)





Aligned to Strategic Plan	Goals	Measure of Success	Lead	Partner / NTG / Commonwealth	Partners / Other
<b>Short Term (1-2 Years)</b>					
<b>Goal 3</b>	<b>Provide positive pathways for young people that lead to meaningful opportunities.</b>	<ul style="list-style-type: none"> <li>- Opportunities for apprenticeships have been identified and made accessible to young people.</li> <li>- Young people have access to culturally appropriate pathways for skills development, employment, and training.</li> <li>- Completed consultation and design for a Remote Training Hub.</li> </ul>	AAAC	DEWR / DITT	
<b>Supports National Agreement on Closing the Gap Target:</b> No. 6: Students reach their full potential through further education pathways. No. 7: Youth are engaged in employment or education.					
<b>Goal 4</b>	<b>Develop sustainable community-owned enterprises that deliver services within the community.</b>	<ul style="list-style-type: none"> <li>- Established community enterprises have undergone evaluation and have been prioritised based on their financial sustainability impact and opportunity for growth.</li> <li>- Completed business modelling that validates the viability, feasibility, and desirability of both existing and new enterprise projects.</li> </ul>	DITT / AAAC	DITT / NIAA / NTIBN / IBA	ANU - CAEPR
<b>Supports National Agreement on Closing the Gap Target:</b> No. 8: Strong economic participation and development of people and their communities.					
<b>Goal 5</b>	<b>Develop and strengthen social enterprise projects that provide positive social, cultural, environmental, and economic outcomes.</b>	<ul style="list-style-type: none"> <li>- Prospective social enterprise opportunities have been identified.</li> <li>- Feasibility studies/ business plans were developed for each of the existing social enterprises, and projects were prioritised for resourcing.</li> </ul>	DITT / AAAC	DITT / NIAA / NTIBN / IBA	SVA
<b>Supports National Agreement on Closing the Gap Target:</b> No. 8: Strong economic participation and development of people and their communities					



# Health and Community Wellbeing





Aligned to Strategic Plan	Goals	Measure of Success	Lead	Partner / NTG / Commonwealth	Partners / Other
<b>Short Term (1-2 Years)</b>					
<b>Goal 6</b>	<b>Provide opportunities for young people to participate in sports, recreation and physical activities.</b>	<ul style="list-style-type: none"> <li>- Complete a Township Revitalisation plan, that links the sports oval with the Township.</li> <li>- The planning process has incorporated the participation and perspectives, the 'voice', of young people.</li> </ul>	TFHC / AAAC	TFHC NT Sports Academy Department of Sport, Recreation and Strategic Infrastructure CLC MRC	AFLNT CENT
<b>Supports National Agreement on Closing the Gap Target:</b> No. 1: Everyone enjoys long and healthy lives					
<b>Goal 7</b>	<b>Expand the capacity of Aged Care services and infrastructure.</b>	<ul style="list-style-type: none"> <li>- A feasibility study has been completed on aged care and community care.</li> </ul>	AAAC	DoHAC / DSS	
<b>Supports National Agreement on Closing the Gap Target:</b> No. 1: Everyone enjoys long and healthy lives.					
<b>Goal 8</b>	<b>Provide safe spaces, and wellbeing programs that support culture, healing and sharing.</b>	<ul style="list-style-type: none"> <li>- A study has been completed that captures data and statistics on population growth and housing status.</li> <li>- A review has been conducted into the re-establishment of a Sobering Up Shelter.</li> </ul>	AAAC	TFHC / DIPL / HRG / NIAA / DoH / NT Police	CAAC / CAAAPU
<b>Supports National Agreement on Closing the Gap Target:</b> No.13: Families and households are safe.					
<b>Goal 9</b>	<b>Strengthen community health and wellbeing.</b>	<ul style="list-style-type: none"> <li>- All Government agencies support continuation of key community programs such as Stronger Communities for Children.</li> </ul>	AAAC	NIAA / TFHC	
<b>Supports National Agreement on Closing the Gap Target:</b> No. 13: Families and households are safe					



# Infrastructure and Assets





Aligned to Strategic Plan	Goals	Measure of Success	Lead	Partner / NTG / Commonwealth	Partners / Other
<b>Short Term (1-2 Years)</b>					
<b>Goal 10</b>	<b>Create a community housing strategy that facilitates the transition of control to AAAC.</b>	<ul style="list-style-type: none"> <li>- A business assessment and operational plan has been developed.</li> <li>- A five-year plan to transition control of housing to AAAC has been established.</li> </ul>	AAAC	TFHC	Paul Ramsay Foundation
<b>Supports National Agreement on Closing the Gap Target:</b> No.17: People have access to information and services enabling participation in informed decision-making regarding their own lives.					
<b>Goal 11</b>	<b>Explore options for Township Leasing.</b>	<ul style="list-style-type: none"> <li>- Variation of existing funding agreement is approved by NIAA for AAAC to visit and meet with other remote communities currently transitioning to a Community-led Model..</li> </ul>	AAAC	NIAA / OTL	
<b>Supports National Agreement on Closing the Gap Target:</b> No.17: People have access to information and services enabling participation in informed decision-making regarding their own lives.					
<b>Goal 12</b>	<b>Increased involvement of AAAC in the planning, prioritising, and managing critical infrastructure and assets.</b>	<ul style="list-style-type: none"> <li>- Infrastructure solution is implemented to ensure residents have access to reliable source of power</li> <li>- PWC to support AAAC to achieve grid connection agreement for the Ltyentye Apurte Community Microgrid</li> <li>- Approval is granted for the Ltyentye Apurte Community Microgrid to dispatch power into the Alice Springs network and credit residents pre-paid meters</li> <li>- PWC to provide payment for the power delivered by the the Ltyentye Apurte Community Microgrid</li> </ul>	AAAC	TFHC / NTG OSE / DIPL / DITT (Office of Sustainable Energy)	PWC
<b>Supports National Agreement on Closing the Gap Target:</b> No. 8: Strong economic participation and development of people and their communities. No. 9: People can secure appropriate, affordable housing that is aligned with their priorities and need.					

# Atyehenge Atherre Aboriginal Corporation (AAAC) Local Decision-Making Agreement, Implementation Plan 2024-2026

Hon. Selena Uibo  
Minister of Local Decision Making

*Selena Uibo*

Date: ...16.../...07.../2024

Hon. Chansey Paech  
Deputy Chief Minister and Minister  
of Aboriginal Affairs and Treaty

*Chansey Paech*  
Date: ...17.../...7.../2024

Name: Byron Matthews  
Title: Regional Manager  
National Indigenous Australian Agency

*Byron Matthews*

Date: ...17.../...7.../2024

Name: Kellie Brahim  
Title: Director  
National Indigenous Australian Agency

*Kellie Brahim*

Date: ...17.../...7.../2024

Name: Elare Young  
Director,  
Chairperson  
Atyehenge Atherre Aboriginal Corporation

*Elare Young*  
Date: ...17.../...7.../2024

Name: Marie Mulladao  
Director,  
Atyehenge Atherre Aboriginal Corporation

*Marie Mulladao*

Date: ...17.../...7.../2024

Name: Matthew Cavanagh  
Director,  
Atyehenge Atherre Aboriginal Corporation

*Matthew Cavanagh*

Date: ...17.../...7.../2024

Name: KEITH CASTLE  
Director,  
Atyehenge Atherre Aboriginal Corporation

*Keith Castle*  
Date: ...17.../...7.../2024

Ellie Kamara  
Chief Executive Officer,  
Atyehenge Atherre Aboriginal Corporation

*Ellie Kamara*  
Date: ...17.../...7.../2024









SPINIFEX  
SKATEBOARDS





## Atyenhenge Atherre Aboriginal Corporation (AAAC)

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